

2020 Exchange Pty Ltd ABN 86 161 073 927

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CHAIR PROFILE - GARY FLOWERS

"Promote curiosity; always be asking "What if?" and "Why not?"..."



With over 25 years in strategy and leadership experience across three iconic organisations, Gary Flowers is sought out by boards to build brands, restructure and turn around businesses.

With a double degree and Harvard educated, Gary started his career as a lawyer and was soon after promoted to the National Managing Partner of Sparke Helmore. In his tenure, growing the firm by over 600% from a NSW-based firm to having a national

profile and claiming a top 10 ranking in Australia.

Following an international search for a new Managing Director, Gary joined the Australian Rugby Union (ARU) in 2004, leading significant structural reform and capturing record sponsorships in just three years. And in the later stages, accepting a dual role as CEO for SANZAR in 2006.

With a talent for diversification, Gary joined the Mirvac Group in 2008 as Chief Operating Officer. Instrumental in turning around the Mirvac Group and securing its survival during the GFC, Mirvac achieved a Top 3 status and improved its share price in the most volatile of markets.

With listed ASX 50 experience, Gary is widely recognised for evolving cultures and engaging staff, stakeholders and the public. Having worked across three distinctive industry sectors, Gary has established brands on a global stage across ANZ, Asia, Europe, Middle East and the USA.

Gary is currently the Chairman of the NSW Institute of Sport, SkiFii Ltd. and Mainbrace Constructions, and Non-Executive Director of DataDot Ltd. and Sparke Helmore Lawyers.

Why 2020 Exchange

Gary Flowers has an exemplary record as one of Australia's most diverse, transformative leaders across blue-chip industries from Professional Services, Real Estate and Construction through to Sports and Media.

Gary holds the vision and humility to transform large scale organisations in the best and worst of times... with exceptional people skills, it is this extraordinary world class talent that aligns Gary Flowers with 2020 Exchange.

Positions held

- Feb 2014 Nov 2014 Interim Chief Executive Officer, DataDot Ltd.
- April 2013 Oct 2013 Acting Head of Finance, Mirvac Group
- July 2009 April 2013 Chief Operating Officer, Mirvac Group
- Aug 2008 June 2009 General Manager, Group Operations, Mirvac Group
- Jan 2008 Aug 2008 Chief Operating Officer, Funds Division, Mirvac Group
- Aug 2008 Oct 2013 Executive Leadership Team, Mirvac Group
- May 2004 May 2007 Managing Director & CEO, Australian Rugby Union (ARU)
- Jan 2006 May 2007 CEO, SANZAR (South African, New Zealand & Australia JV)
- Apr 2005 May 2007 Council Member, International Rugby Board (IRB)
- 1994 2004 National Managing Partner & CEO, Sparke Helmore Lawyers



1983 - 1994 - Partner, Sparke Helmore Lawyers

Board Positions

- 2015 Current Chairman, NSW Institute of Sport
- 2015 Current Chair of two Platinum CEO Consortia, 2020 Exchange Pty Ltd
- 2015 Current Chairman, EMM Consulting Pty Ltd
- 2015 Current Investment Committee Member, PropertyLink Industrial Property Fund
- 2015 Current Chairman, Northern Star Investments Pty Ltd
- 2015 Current Chairman Advisory Board, Slingshot Pty Ltd
- 2014 Current Chairman, SkyFii Ltd.
- 2007 Current Non-Executive Director, DataDot Technology Ltd, Chairman, Audit & Risk Committee and Member, Remuneration & Nomination Committee
- 2008 Current Chairman, Mainbrace Constructions Pty Ltd
- 2013 Current Non-Executive Director, Sparke Helmore Lawyers
- 2010 Oct 2013 Non-Executive Director, Melbourne Stadiums Pty Ltd (Etihad Stadium) and Member, Remuneration Committee
- 2009 May 2012 Chairman, Mirvac Hotels Pty Ltd
- 2008 Oct 2013 Chairman, Mirvac Funds Management Investment Committee
- 2008 Oct 2013 Chairman, Mirvac Capital Investments Pty Ltd
- 2008 2010 Non-Executive Director, Connector Motorways Pty Ltd (Lane Cove Tunnel)
- 2009 2011 Non-Executive Director, New Forests Pty Ltd
- 2004 2007 Managing Director & CEO, Australian Rugby Union
- 2004 2007 Director, SANZAR Pty Ltd
- 2004 2007 Council Member, International Rugby Board
- 2004 2007 High Performance Committee, International Rugby Board
- 2004 2007 Board of Management, Commonwealth Games Association
- Previously Non-Executive Director, Emirates Park Pty Ltd

Qualifications

- University of NSW Bachelor of Commerce B. Comm with a major in Industrial Relations
- University of NSW Bachelor of Laws LLB
- Australian Commercial Disputes Centre Accredited Mediator
- Australian Institute of Company Directors (FAICD) Fellow, Order of Merit
- University of Western Sydney Visiting Fellow

Professional Development

- 2015 Current RogenSi, The Extraordinary Leader facilitation and leadership skills
- 2005 Australian Institute of Company Directors Commercial Negotiation
- 2003 Harvard Business School / Yale School of Management Senior Executive Forum Strategy Leadership & Culture and Australian Institute of Management Program
- 2001 Australian Institute of Company Directors Board Development Program for Executives
- 2000 Australian Graduate School of Management Building Effective Executive Teams
- 1999 Australian Institute of Company Directors Board, Director and CEO Assessment
- 1998 Australian Graduate School of Management Professional Service Firms Effective strategies for Improved Performance



- 1998 Harvard Business School Competition and Strategy
- 1997 Harvard Business School Leadership in Professional Service Firms

Memberships, honours & awards

- 2014 present Chairman, North Harbour Rays (National Rugby Championship)
- 2013 present 'Sydney Sixers' Advisory Board (Big Bash League)
- 2003 Award Services to Spastic Centre
- 2003 2004 Sparke Helmore Pro Bono Taskforce
- 2002 present Patron, Manly Warringah District Cricket Club
- 2001 2005 Director Northern Medical Research Foundation
- 2000 2003 Strategic Adviser Patrick Rafter Cherish the Children Foundation
- 1996 Life Member Manly Warringah District Cricket Club
- 1991 2000 President Manly Warringah District Cricket Club